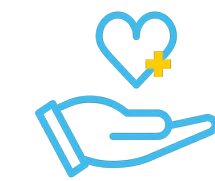


TOTAL REWARDS

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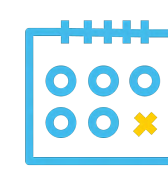
HEALTH & WELLNESS



RETIREMENT



COMPENSATION



TIME OFF



PROTECT YOUR INCOME



OTHER BENEFITS

Employees are our most valuable resource. At Williams, your pay, benefits, career development opportunities and other programs make up your Total Rewards package. Williams' benefits represent a significant part of your Total Rewards and we want to ensure you have programs to help protect your current and future physical, emotional and financial health. Look at this site to learn more about the Total Rewards we offer our employees.

HEALTH & WELLNESS



Eligibility

Williams offers a comprehensive health and wellness program to full-time and part-time employees working more than 20 hours per week. Employees who enroll in a medical plan can choose to cover their eligible dependents (e.g., legal spouse, same-sex or opposite-sex domestic partner and dependent children).

Medical Plan Options

- Two consumer-driven medical options
- One Preferred Provider Organization (PPO)

Both options provide for in-network preventative care and include prescription drug benefits. You will also have access to services and resources such as:

- 24 Hour NurseLine

- Cancer Support Program
- Chronic Condition and Disease Management support
- Healthy Pregnancy Program
- Virtual Visits – 24/7/365 access to U.S. board-certified physicians by secure video, phone or e-mail
- Infertility treatment options

Health Savings Account

Eligible employees enrolled in one of the consumer-driven medical options will have access to a health savings account with an annual company contribution.

Flexible Spending Accounts

- Employees may make pre-tax contributions to be reimbursed for eligible expenses
- Employees may elect to contribute to a Health Care Flexible Spending Account and/or a Dependent Care Flexible Spending Account

Dental Coverage Option

We offer affordable dental coverage which provides a wide range of preventive, basic and major restorative services.

Vision Coverage Option

We offer competitive vision coverage including discounts for refractive eye surgery.

Williams Way to Wellness

We are committed to supporting the physical, financial and emotional wellness of our employees. Through programs and incentives, we provide online tools, support and other resources to help you reach your goals. When our employees are healthy and happy, everyone wins.

- Williams Way to Wellness Program
- Real Appeal Weight Loss Program
- Company-paid onsite health screenings and flu-shots in many of our locations
- Subsidized on-site fitness centers in our larger locations

Employee Assistance Program (EAP)

The EAP is offered through United Behavioral Health to help you manage the everyday stresses of home and work life.

RETIREMENT



You are encouraged to build savings for retirement or other long-term financial goals. Williams supports your efforts by offering:

401(k) Plan – The Williams Investment Plus Plan

The company provides a 4.5% fixed annual contribution and a company matching contribution up to 6%, dollar-for-dollar of your pre-tax and /or Roth contribution. Eligible compensation for The Williams Investment Plus Plan includes base pay, certain cash awards and bonuses and cannot exceed the annual IRS compensation limit (e.g., \$280,000 for 2019).

Many financial advisors suggest saving at least 15% of your income for retirement which includes employer contributions. As a participant in The Williams Investment Plus Plan, if you defer at least 6% of your eligible compensation, you are generally saving 16.5% (employee contribution of 6% or more + 6% company matching contribution + 4.5% fixed annual contribution) for retirement even though you only contribute 6% of your compensation.

Employee Stock Purchase Plan

Eligible employees can purchase Williams common stock at a discount using after-tax payroll deductions. Enrollment in the Employee Stock Purchase Plan occurs twice a year and the money you have set aside during each offering period is used to purchase company stock at a 15% discount based off of the lower of the stock price on either the first or last day of the offering period.

** While every effort has been made to ensure the information contained in this communication is correct, if there is any omission or misstatement, the applicable legal plan document(s), policy(ies) or program(s) will control. The eligibility for any benefit will be governed by the terms of the applicable benefit plan, program or policy. The company or the applicable plan entity/committee as detailed in the applicable benefit plan reserves the right to amend, modify or terminate any plan(s) or benefit policies or programs in whole or in part at any time. The employee benefit policies, programs and plans are not individually or collectively an employment contract and do not give any employee any right to be retained in the services of the company.*

COMPENSATION



Compensation is an important component of Williams' Total Rewards. Some of the components making up our total pay program may include:

Base Pay

Your base pay is cash compensation you receive for work based on your knowledge, skills, abilities and sustained level of performance.

Annual Incentive Pay

Annual Incentive Pay is discretionary compensation designed to focus on teamwork and promote organizational achievement. Your annual incentive is based on business performance in relation to enterprise goals, the incentive opportunity for your specific role and your performance.

Stock (Equity) Awards

These discretionary awards provide a long-term incentive to motivate and retain select employees who play a pivotal role in creating future success at Williams. They are designed to work along with other pay and benefits programs to reinforce behaviors that enhance shareholder value. Stock ownership provides a direct stake in the company's success.

Recognition Awards

These awards reward actions above and beyond an employee's job responsibilities that support Williams' Core Values & Beliefs, drive business performance improvement and have a positive effect on Williams' business objectives.

TIME OFF



Whether your idea of time off is scuba diving in the Caribbean or gardening in your backyard, everyone needs an opportunity to refresh and revitalize. Williams Way to Wellness encourages you to find balance between work and relaxation as one of the components of long-term health. That's why Williams provides options for you to take time as needed to stay healthy, spend time with your family and participate in activities that lead to work/life balance.

We provide several resources to help you balance your work and personal life:

- Paid time off for vacation, sick days or personal issues
- Paid holidays

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- Flexible work schedules if appropriate
- Maternity leave is covered under short-term disability benefits. Benefits are generally payable for 6 weeks following the birth of a child (may be longer if required by medical certification)

Other unpaid leaves are available for family medical, education, military leave past 12 months, personal reasons or other reasons provided under applicable law.

PROTECT YOUR INCOME



Unexpected events can happen to all of us. We understand, and we're here to help minimize the burden of such events taking place by providing income protection at no cost to our employees, with an opportunity to supplement certain coverage.

- Short Term Disability: 26 weeks of income protection at up to 100% of base pay based upon your years of service. Once 100% coverage is exhausted, you are paid 60% of base pay for the remainder of your short term disability leave.
- Long Term Disability: coverage of 60% of your base pay; you can elect to buy coverage up to 70%
- Life Insurance: Two times your annual base pay with opportunity to purchase additional coverage
- Accidental Death and Dismemberment: Two times your annual base pay with opportunity to purchase additional coverage

OTHER BENEFITS



OTHER BENEFITS

Williams offers additional benefits:

- Educational assistance for full and part-time employees for technical, undergraduate and graduate coursework
- Corporate and technical training programs that support professional development
- Time off with advance supervisor approval so you can volunteer in the community where you live and work

- Relocation assistance to ease the transition to your new location. If eligible, benefits will be administered under the policy stated in your offer letter. Relocation benefits are only available once you have received notification from our relocation vendor, Altair Global.
- Adoption assistance for eligible adoption expenses
- 24-hour worldwide travel assistance to employees traveling more than 100 miles from home
- Discount purchase programs on cell phone service, auto and computer purchases



EMERGENCY CONTACT >

In the event of an emergency involving a Williams asset, please contact call: 855-945-5762

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